Return of Organization Exempt From Income Tax

Form **990**

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

20 19

Open to Public
Inspection

A F	or th	e 201	9 calendar year, or tax year begin	ning	, 2019,	and ending	g			, 20)	
R c	neck if ap	onlicable:	C Name of organization					D Employer ide	ntification	num	ber	
	_		JUSTLEADERSHIPUSA, INC	7.								
	Addre chang		Doing Business As					90-1019				
	Name	change	Number and street (or P.O. box if mail is	not delivered to street address)		Room/suite		E Telephone nu				
	Initial	return	P.O. BOX 1730					(347) 454	<u>4 - 2195</u>	5		
	Termi	inated	City or town, state or province, country, a	and ZIP or foreign postal code								
X	Amen return	ì	NEW YORK, NY 10037					G Gross receipt	:s \$	6	735	<u>,046.</u>
	Applio pendi		F Name and address of principal officer:	DEANNA HOSKINS	, PRES	IDENT		H(a) Is this a grou subordinates?			Yes	X No
			P.O. BOX 1730, NEW YOR	RK, NY 10037				H(b) Are all subordi		?	Yes	No.
		empt st	100.(0)(0)) ◀ (insert no.) 4	1947(a)(1) o	r 527	7	If "No," attac	h a list. (see	instru	ctions)	
J	Websi	te: 🕨	JUSTLEADERSHIPUSA.ORG					H(c) Group exemp				
K	Form o	of orgar	nization: X Corporation Trust	Association Other >		L Year of	formatio	on: 2013 M	State of le	gal do	micile:	DE
Pa	art I		mmary									
	1	Briefly	describe the organization's mission or	r most significant activities:	DEDICA	TED TO	CUTTI	NG THE U	.s cor	REC	TIO	NAL
e			ULATION IN HALF BY 2030,									
яú		EMP	OWERS PEOPLE MOST AFFECT	ED BY INCARCERAT	CION TO	DRIVE I	POLIC	CY REFORM				
Governance	2	Check	this box 🕨 🔃 if the organization di	scontinued its operations	or disposed	d of more tha	n 25%	of its net assets	 3.			
Ô	3	Numb	er of voting members of the governing	body (Part VI, line 1a)					3			6.
≪ ″	4	Numb	er of independent voting members of t	he governing body (Part VI,	line 1b)				4			6.
Ţ.			number of individuals employed in cale						5			46.
Activities &			number of volunteers (estimate if necess						6			125.
ĕ	7a	Total	unrelated business revenue from Part V	III, column (C), line 12					7a			0
			nrelated business taxable income from I						7b			0
								Prior Year		Cur	rent Y	ear
ø	8	Contri	butions and grants (Part VIII, line 1h)					1,619,38	9.	2	,998	3,284
Revenue	9	Progra	am service revenue (Part VIII, line 2g)		COPY	FOR			0.			0
eve	10	Invest	ment income (Part VIII, column (A), line	es 3, 4, and 7d)	PUBLIC IN	SPECTION		59,28	5.		113	3,039
œ			revenue (Part VIII, column (A), lines 5,					3,00	0.		225	5,000
			revenue - add lines 8 through 11 (must					1,681,67	4.	3	,336	5,323
			s and similar amounts paid (Part IX, colu					924,67	8.		656	5,012
			its paid to or for members (Part IX, colu						0.			0
s			es, other compensation, employee bene					3,086,99	7.	2	,988	3,909
Expenses			ssional fundraising fees (Part IX, column						0.			0
<u>e</u>			fundraising expenses (Part IX, column (I		97,825.							
ш			expenses (Part IX, column (A), lines 11					2,036,62	4.	2	,251	.,903
			expenses. Add lines 13-17 (must equal					6,048,29	9.	5	,896	5,824
	19		nue less expenses. Subtract line 18 from					-4,366,62	5.	-2	,560	,501
o s							Beginn	ing of Current Y	ear	End	of Yea	ur
ets	20	Total	assets (Part X, line 16)				:	11,522,52	0.	8	,870	751
Ass	21		liabilities (Part X, line 26)					291,03	7.		185	5,649
Net Assets or Fund Balances	22		ssets or fund balances. Subtract line 21			I I		11,231,48	3.	8	,685	5,102
Pa	rt II		gnature Block									
Und	der per	nalties d	of perjury, I declare that I have examined thi	s return, including accompany	ying schedul	les and statem	nents, an	nd to the best of	my know	ledge	and be	elief, it is
true	e, corre	ct, and	complete. Declaration of preparer (other than	officer) is based on all informa	ation of whic	h preparer has	s any kno	owledge.				
Sig			Signature of officer					Date				
He	e											
			Type or print name and title									
		Print/	Type preparer's name	Preparer's signature		Date		Check	if PTIN			
Paic		CAN	DICE METH					self-employe		130	6891	
	oarer		sname > EISNER ADVISORY	GROUP LLC				Firm's EIN	87-135			
Use	Only		address ► 733 THIRD AVENUE		017-270	03			212-94			
May	the II		cuss this return with the preparer show							ΧY		No
			Reduction Act Notice, see the separat				<u> </u>					(2019)

Page 2 Form 990 (2019)

Pa	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	DEDICATED TO CUTTING THE U.S. CORRECTIONAL POPULATION IN HALF BY
	2030, WHILE REDUCING CRIME. THE ORGANIZATION EMPOWERS PEOPLE MOST
	AFFECTED BY INCARCERATION TO DRIVE POLICY REFORM.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O.
2	Did the organization cease conducting, or make significant changes in how it conducts, any program
3	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.
	the total expenses, and revenue, if any, for each program service reported.
40	(Code:) (Expenses \$ 3,226,476. including grants of \$ 655,462.) (Revenue \$)
	ADVOCACY CAMPAIGNS: ORGANIZES AND SUPPORTS DECARCERATION ADVOCACY
	CAMPAIGNS ON THE LOCAL, STATE AND FEDERAL LEVELS.
	(Code:) (Expenses \$1,127,963. including grants of \$550) (Revenue \$) LEADERSHIP TRAINING: TRAINS AND SUPPORT FORMERLY INCARCERATED
	PEOPLE TO BECOME STRONGER AND MORE EFFECTIVE LEADERS.
	PEOPLE TO BECOME STRONGER AND MORE EFFECTIVE LEADERS.
4c	(Code:) (Expenses \$ 83,241. including grants of \$) (Revenue \$)
	SUSTAINABILITY PROJECTS: PROJECTS FOCUSED ON LONG-TERM COMMUNITY
	SUSTAINABILITY AND DEVELOPMENT TOWARDS A DECARCERAL STATE.
۷۷	Other program services (Describe on Schedule O.)
4U	(Expenses \$ including grants of \$) (Revenue \$)
40	Total program continuo expenses \(\begin{align*} & 4.437.680 \\

Form 990 (2019)

Part IV Page 3

Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
-	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
•	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	•		
·	assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If</i> "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
Ū	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
′	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
	·			21
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	8		Х
_	complete Schedule D, Part III	-		- 21
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	9		
10	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10		
• •	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
u	complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	- · · · ·		
-	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
•	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
-	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	

Form 990 (2019) Page 4

Par	Checklist of Required Schedules (continued)		V	Na
	Did the constitution and the OF 000 of constant and the original for the constitution of		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	22		Х
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		
23				
	organization's current and former officers, directors, trustees, key employees, and highest compensated	22	Х	
24-	employees? If "Yes," complete Schedule J.	23	- 21	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	245		Х
L	through 24d and complete Schedule K. If "No," go to line 25a			
		24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24-		
	to defease any tax-exempt bonds?			
		24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	25-		Х
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	051		Х
00	If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%	00	Х	
27	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.	26	- 21	
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these	27		Х
20	persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
_	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	20-		Х
L	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	00-		Х
00	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			v
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			v
••	complete Schedule N, Part II.	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			v
٥.	or IV, and Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
D	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	251		
00	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			Х
27	related organization? If "Yes," complete Schedule R, Part V, line 2.	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	27		Х
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Pari		36	Λ	
Part	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			
	Check if Schedule O contains a response of note to any line in this Part V		Yes	No
4 -	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		1 62	140
	Enter the name of reported in Box of the introduction of the applicable 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.			
	Enter the number of Come w 20 moraged in time 1a. Enter of infect applicable [1,1,1,1,1]			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	10	Х	
	reportable gaming (gambling) winnings to prize winners?	1c	27	

Form 990 (2019) Page 5

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)					
			Yes	No		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 46					
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X			
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)					
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х		
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b				
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,					
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X		
b	If "Yes," enter the name of the foreign country ▶					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X		
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с				
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or					
	gifts were not tax deductible?	6b				
7	Organizations that may receive deductible contributions under section 170(c).					
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods					
	and services provided to the payor?	7a	Х			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х			
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was					
	required to file Form 8282?	7c		Х		
Ь	If "Yes," indicate the number of Forms 8282 filed during the year					
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g				
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h				
	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the					
	sponsoring organization have excess business holdings at any time during the year?	8				
9	Sponsoring organizations maintaining donor advised funds.					
	Did the sponsoring organization make any taxable distributions under section 4966?	9a				
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b				
	Section 501(c)(7) organizations. Enter:					
	Initiation fees and capital contributions included on Part VIII, line 12					
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b					
	Section 501(c)(12) organizations. Enter:					
	Gross income from members or shareholders					
	Gross income from other sources (Do not net amounts due or paid to other sources					
	against amounts due or received from them.)					
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a				
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b					
	Section 501(c)(29) qualified nonprofit health insurance issuers.					
	Is the organization licensed to issue qualified health plans in more than one state?	13a				
	Note: See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which					
	the organization is licensed to issue qualified health plans					
С	Enter the amount of reserves on hand					
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х		
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> · · · · · ·	14b				
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or					
-	excess parachute payment(s) during the year?	15		Х		
	If "Yes," see instructions and file Form 4720, Schedule N.					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х		
	If "Yes," complete Form 4720, Schedule O.					

90-1019268 Page 6 JUSTLEADERSHIPUSA, INC. Form 990 (2019) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No 6 1a 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 6 Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Χ 2 3 Did the organization delegate control over management duties customarily performed by or under the direct X 3 supervision of officers, directors, trustees, or key employees to a management company or other person?.... 4 X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Χ 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint X 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a X Х 8b Each committee with authority to act on behalf of the governing body?.............. Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses on Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes Х 10a 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Χ Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ 12b rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c describe in Schedule O how this was done X 13 13 X 14 14 Did the organization have a written document retention and destruction policy?............ Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a Χ Χ 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Χ 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed $\triangleright \frac{NY}{N}$,

Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own website Another's website X Upon request Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records ►

State the name, address, and telephone number of the person who possesses the organization's books and records ►

State the name, address, and telephone number of the person who possesses the organization's books and records ►

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	Position (do not check more than one box, unless person is both an officer and a director/trustee) Officer and Officer Institutional trustee Or director		(D) Reportable compensation from the organization (W-2/1099-MISC)	Reportable Reportable compensation from the organization related organization Reportable compensation				
(1) DEANNA HOSKINS	40.00								
PRESIDENT AND CEO	0.			Х			194,750.	0.	18,467.
(2) WILLIAM HEATON (UNTIL 11/15/19	40.00						,		
VP - GOVT AFFAIRS & POLICY	0.				X		131,647.	0.	8,429.
(3) DAONESE JOHNSON-COLON	40.00								
VICE PRESIDENT-OPERATIONS/COO	0.			Х			132,636.	0.	4,392.
(4) VIVIAN D. NIXON	1.00								
BOARD CHAIR	0.	Х		Х			0.	0.	0.
(5) ANNABEL DAVIS-GOFF	1.00								
CO-VICE CHAIR	0.	Х		Х			0.	0.	0.
(6) DAVID SOLOMON	1.00								
TREASURER (UNTIL 4/1/2019)	0.	Х		Х			0.	0.	0.
(7) JACQUELINE MANN	1.00								
SECRETARY	0.	Х		X			0.	0.	0.
(8) ROBERT LIU	1.00								
DIRECTOR	0.	Х					0.	0.	0.
(9) SUE A. KAPLAN, J.D.	1.00								
DIRECTOR	0.	Х					0.	0.	0.
(10) JULIA PALIARE	1.00								
DIRECTOR (UNTIL 12/11/2019)	0.	Х					0.	0.	0.
(11) BRUCE WESTERN	1.00								
DIRECTOR	0.	Х					0.	0.	0.
(12)									
(13)		-							
<u>(14)</u>									

Form **990** (2019)

JSA

Form 990 (2019)

Part VII Section A. Officers, Directors, Tro	ustees Ke	v Fn	nnlo	ve	es	and F	lia	hest Compensat	ed Emplo	vees (c	ontinued)	Page 6
(A)	(B)	, <u> </u>	ipic		C)	ana i	···g	(D)	(E)) CC3 (C	(F)	
Name and title	Average				sition			Reportable	Report	able	Estimat	ed
rame and the	hours per				e than o	ne	compensation	compensati	II.	amount		
	week (list any					from	related		other			
	hours for					or/trust		the	organiza		compens	
	related organizations	ndiv or di	nsti	Officer	(ey	digh	Former	organization	(W-2/1099	-MISC)	from th organiza	
	below dotted	rec	l ti	ĕ	emp	est	ner .	(W-2/1099-MISC)			and rela	
	line)	ior tr	nal		Key employee	com					organizat	
		Individual trustee or director	Institutional truste		e	Highest compensated employee						
		Ф	tee			ısatı						
						ed						
	ļ											
	L											
	L											
	T											
	 											
	†	1										
	 											
	+											
	 											
	 											
												
Alt. Only total							_	459,033.		0.	31	,288.
1b Sub-total								0.		0.		0.
c Total from continuation sheets to Part VII, S								459,033.		0.	21	,288.
d Total (add lines 1b and 1c)									<u> </u>	- 1	31	, 200.
2 Total number of individuals (including but not reportable compensation from the organizatio			iiste 3	u al	DOV	e) wno	ı re	ceived more than	φιυυ,υυυ	UI		
Teportable compensation from the organizatio			,								Va	
											Yes	s No
3 Did the organization list any former offic												V
employee on line 1a? If "Yes," complete Sched	ule J for su	ch ind	ivid	ual	• •						3	X
4 For any individual listed on line 1a, is the												
organization and related organizations gr									le J for	such		
individual											4 X	
5 Did any person listed on line 1a receive or												
for services rendered to the organization? If "Y	'es," comple	te Sch	nedu	ıle J	J for	such	per	son			5	X
Section B. Independent Contractors												
1 Complete this table for your five highest com												
compensation from the organization. Report of	compensati	on for	the	ca	lend	dar ye	ar e	ending with or with	in the org	anizatior	n's tax	
year.							_					
(A)								(B)			(C)	

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 1

Part VIII Statement of Revenue

		Check if Schedule O contains a response	nse or note to an	y line in this Part V	/III		
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts	1a	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues					
Ğ,Ğ	С	Fundraising events 1c	19,662.				
ifts Ir A	d	Related organizations 1d					
ia ia	e	Government grants (contributions) 1e					
ns, Sir	f	All other contributions, gifts, grants,					
itio		and similar amounts not included above . 1f	2,978,622.				
ibu	_		2,370,022.				
it o	g	Noncash contributions included in lines 1a-1f	\$ 461.				
Sol				2 000 204			
	n	Total. Add lines 1a-1f	Business Code	2,998,284.			
Φ			Business Code				
Ş	2a						
ser ue	b						
m /en	С						
Jra Re	d						
Program Service Revenue	е						-
Ф	f	All other program service revenue					
	g	Total. Add lines 2a-2f	<u> </u>	0.			
	3	Investment income (including dividends,	interest, and				
		other similar amounts)	▶	108,006.			108,006.
	4	Income from investment of tax-exempt bon	d proceeds . >	0.			
	5	Royalties	<u> ▶</u>	0.			
		(i) Real	(ii) Personal				
	6a	Gross rents 6a					
	b	Less: rental expenses 6b					
	С	Rental income or (loss) 6c					
	d	Net rental income or (loss)		0.			
	7a	Gross amount from (i) Securities	(ii) Other				
		sales of assets					
		other than inventory 7a 3,371,000					
Ф	b	Less: cost or other basis					
evenue	_	and sales expenses 7b 3,365,967					
ЭЛE	С	Gain or (loss) 7c 5,033					
₩.	d	Net gain or (loss)		5,033.			5,033.
Other							
ŏ	8a						
		events (not including \$\psi\$					
		of contributions reported on line 1c) See Part IV line 18	32,756.				
		10). 0001 (1111, 1110 10 1 1 1 1 1 1 1 1					
	b	Less: direct expenses		0.			
	C		, , , , , , , , , , , , , , , , , , ,	0.			
	9a	Gross income from gaming activities. See Part IV, line 19 9a	0.				
		· ·					
		Less: direct expenses9b		0.			
	C	Net income or (loss) from gaming activities	· · · · · · · · · · · · · · · ·	0.			
	10a	Gross sales of inventory, less	0.				
		returns and allowances	`-				
	b	Less: cost of goods sold 10t	<u> </u>				
	С	Net income or (loss) from sales of inventory.		0.			
sne		CDOWN DIVINO	Business Code	00= ==:	00=		
oec iue	11a	SETTLEMENT	900099	225,000.	225,000.		
llaı /en	b						
e} Se}	С						-
Miscellaneous Revenue	d	All other revenue					
	е	Total. Add lines 11a-11d		225,000.			
	12	Total revenue. See instructions		3,336,323.	225,000.		113,039.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a resp			· · · · · · · · · · · · · · · · · · ·	
<u>Do</u>	•		(B)		(D)
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service	(C) Management and	Fundraising
			expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	656,012.	656,012.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0.			
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	_			
	individuals. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors, trustees, and key employees	327,386.	169,749.	83,975.	73,662.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	2,219,152.	1,847,843.	218,270.	153,039.
	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	32,742.	25,291.	4,664.	2,787.
9	Other employee benefits	199,531.	164,321.	18,013.	17,197.
10	Payroll taxes	210,098.	160,826.	29,032.	20,240.
11	Fees for services (nonemployees):				
	Management	0.			
	Legal	1,250.		1,250.	
	Accounting	164,337.		164,337.	
	Lobbying	154,653.		154,653.	
	Professional fundraising services. See Part IV, line 17	0.			
	Investment management fees	0.			
	Other. (If line 11g amount exceeds 10% of line 25, column				
3	(A) amount, list line 11g expenses on Schedule O.) ATCH 2	620,059.	518,957.	97,414.	3,688.
12	Advertising and promotion	39,689.	30,181.	9,508.	
13	Office expenses	141,425.	70,328.	63,358.	7,739.
14	Information technology	0.			
15	Royalties	0.			
16	Occupancy	297,398.	123,353.	174,045.	
17	Travel	210,123.	186,489.	17,094.	6,540.
	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	449,076.	423,268.	16,650.	9,158.
20	Interest	0.			
21	Payments to affiliates	0.			
22	Depreciation, depletion, and amortization	22,624.		22,624.	
23	Insurance	17,412.	13,811.	2,037.	1,564.
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
а	BANK AND OTHER TRANSACTION	3,249.		1,038.	2,211.
-	MISCELLANEOUS EXPENSES	60,255.	46,540.	13,715.	
c	PAYROLL FEES	69,029.		69,029.	
d	FINES, PENALTIES, JUDGMENTS	807.	711.	96.	
е	All other expenses	517.		517.	
	Total functional expenses. Add lines 1 through 24e	5,896,824.	4,437,680.	1,161,319.	297,825.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	0.			
_	3 (٠.			

Form 990 (2019) Page **11**

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this P	art X		X
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	368,567.	1	739,376.
	2	Savings and temporary cash investments	0.	2	0.
	3	Pledges and grants receivable, net	5,010,098.	3	1,030,303.
	4	Accounts receivable, net	0.	4	3,000.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	0.	5	150,000.
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0.	6	0.
ts	7	Notes and loans receivable, net	0.	7	0.
Assets	8	Inventories for sale or use	0.	8	0.
As	9	Prepaid expenses and deferred charges	65,804.	9	74,380.
		Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 148, 222.			
	b	Less: accumulated depreciation	70,972.	10c	110,452.
	11	Investments - publicly traded securities	6,007,079.	11	6,763,240.
	12	Investments - other securities. See Part IV, line 11	0.	12	0.
	13	Investments - program-related. See Part IV, line 11.	0.	13	0.
	14	Intangible assets	14	0.	
	15	Other assets. See Part IV, line 11	0.	15	0.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	11,522,520.	16	8,870,751.
	17	Accounts payable and accrued expenses	291,037.	17	97,705.
	18	Grants payable	0.	18	68,750.
	19	Deferred revenue.	0.	19	0.
	20	Tax-exempt bond liabilities.	0.	20	0.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.	0.	21	0.
S	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
ig		controlled entity or family member of any of these persons	0.	22	0.
Ľ	23	Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	0.	25	19,194.
	26	Total liabilities. Add lines 17 through 25	291,037.	26	185,649.
es		Organizations that follow FASB ASC 958, check here ► X			
lanc	27	and complete lines 27, 28, 32, and 33. Net assets without donor restrictions	2,101,204.	27	2,117,265.
Ba	28	Net assets with donor restrictions.	9,130,279.	28	6,567,837.
Fund Balances		Organizations that do not follow FASB ASC 958, check here ▶	, 22,		, , , , , , , , , , , , , , , , , , , ,
Assets or F	29	and complete lines 29 through 33. Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund.		30	
SS	31	Retained earnings, endowment, accumulated income, or other funds		31	
χĄ	32	Total net assets or fund balances	11,231,483.	32	8,685,102.
Net	33	Total liabilities and net assets/fund balances	11,522,520.	33	8,870,751.
_	100		,,,	55	Form 990 (2019)

Form **990** (2019)

Page **12** Form 990 (2019)

OIIII J	70 (2013)				ıα	gc • -
Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u> </u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		3,3	36,3	323.
2	Total expenses (must equal Part IX, column (A), line 25)	2			96,8	
3	Revenue less expenses. Subtract line 2 from line 1	3		-2,5		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		11,2		
5	Net unrealized gains (losses) on investments	5			14,1	
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10		8,6	85,1	.02
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>			
			1		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ted or	n a			
	separate basis, consolidated basis, or both:					
	Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersight	t of			
	the audit, review, or compilation of its financial statements and selection of an independent accounts	nt?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set fo	rth in	the			
	Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	lergo	the			
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a	_		3b		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

12

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number Name of the organization JUSTLEADERSHIPUSA, INC. 90-1019268 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college 9 or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11

	Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f,	and 12				
а	a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by g	jiving				
	the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the					
	supporting organization. You must complete Part IV, Sections A and B.					
b	b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by havi	ng				
	control or management of the supporting organization vested in the same persons that control or manage the supp	orted				
	organization(s). You must complete Part IV, Sections A and C.					
С	c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated	with,				
	its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.					
d	d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization	ion(s)				
	that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness					
	requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.					
е	e Check this box if the organization received a written determination from the IRS that it is a Type I, Type III					
	functionally integrated, or Type III non-functionally integrated supporting organization.					
f	f Enter the number of supported organizations					
g	g Provide the following information about the supported organization(s).					
	(i) Name of supported organization (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount					
	(described on lines 1-10 listed in your governing support (see other support					

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Schedule A (Form 990 or 990-EZ) 2019 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	2,364,944.	7,102,228.	12,196,904.	1,619,389.	2,998,284.	26,281,749.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	2,364,944.	7,102,228.	12,196,904.	1,619,389.	2,998,284.	26,281,749.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)						13,308,117.
6	Public support. Subtract line 5 from line 4						12,973,632.
	tion B. Total Support	(-) 201 <i>E</i>	(b) 2040	(a) 2017	(4) 2010	(2) 2040	(f) Total
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 8	Amounts from line 4	2,364,944.	7,102,228.	12,196,904.	1,619,389. 58,840.	2,998,284.	26,281,749.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH 1				3,000.	225,000.	228,000.
11	Total support. Add lines 7 through 10						26,678,898.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	
13	First five years. If the Form 990 is f organization, check this box and stop here	<u> </u>					
	tion C. Computation of Public Sup						40 62
14	Public support percentage for 2019 (li	. , ,	•			14	48.63 % 43.72 %
15	Public support percentage from 2018					15	
16a	331/3% support test - 2019. If the or						
	box and stop here. The organization q						
D	331/3% support test - 2018. If the organization						
170	this box and stop here . The organization 10%-facts-and-circumstances test - 2	-		_			
11a	10% or more, and if the organization	_					
	Part VI how the organization meets t					-	•
	organization			•	•		
b	10%-facts-and-circumstances test - 2						
	15 is 10% or more, and if the orga	-					
	Explain in Part VI how the organizati						-
	supported organization				_	•	• 🗌
18	Private foundation. If the organization						
	instructions						▶ □

Schedule A (Form 990 or 990-EZ) 2019 Page 3

Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

<u></u>	tion A Dublic Cumpert				<u>'</u>	<u>, </u>	
	tion A. Public Support	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
_	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2010	(6) 2017	(u) 2010	(e) 2019	(i) iotai
1	Gifts, grants, contributions, and membership fees						
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise						
_	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
,							
3	Gross receipts from activities that are not an unrelated trade or business under section 513 •						
4	Tax revenues levied for the						
-	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
ıd	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		•			•	
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	or the organiza	tion's first, seco	nd, third, fourth	, or fifth tax y	ear as a section	501(c)(3)
	organization, check this box and stop here .	<u> </u>					▶
Sec	tion C. Computation of Public Supp	ort Percenta	ige				
15	Public support percentage for 2019 (line 8,	column (f), divid	ded by line 13, colu	mn (f))		15	%
16	Public support percentage from 2018 Sche	dule A, Part III, lir	ne 15			16	%
Sec	tion D. Computation of Investment	Income Per	centage				
17	Investment income percentage for 2019 (lin	ie 10c, column ((f), divided by line	13, column (f))		17	%
18	Investment income percentage from 2018 S	Schedule A, Part	III, line 17			18	%
19 a	331/3% support tests - 2019. If the org					ore than 331/3%	, and line _
	17 is not more than 331/3%, check this	s box and sto	p here. The org	anization qualifie	s as a publicly	supported organi	ization . ►
b	331/3% support tests - 2018. If the orga		-				
	line 18 is not more than 331/3 %, check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported organi	ization 🕨
20	Private foundation. If the organization d	id not check :	a box on line 1	4, 19a, or 19b,	check this box	and see instruc	ctions >

Schedule A (Form 990 or 990-EZ) 2019 Page 4

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, t determine whether the organization had excess business holdings.)

		Yes	No
ing <i>by</i>			
	1		
tus ted			
	2		
ver	3a		
nd the			
(B)	3b		
` '	3с		
lf .			
	4a		
ign ion			
	4b		
ion sed (B)			
	4c		
es," EIN			
on; ion			
	5a		
ıdy	5b		
	5с		
to ed or			
	6		
tor ity			
	7		
7?	8		
ore ed			
	9a		
ch	9b		
efit	9c		
ion			
ed			
to	10a		
	10b		

Page 5 Schedule A (Form 990 or 990-EZ) 2019

Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
-	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
C = = 4!		1		
Secti	on D. All Type III Supporting Organizations		V	NI.
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	NO
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
•		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
3	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instruc	ctions).	
_		-	Yes	
2	Activities Test. Answer (a) and (b) below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
D	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Page 6 Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	s	<u> </u>
1 Check here if the organization satisfied the Integral Part Test as a qualifying	g trust or	n Nov. 20, 1970 (expla	in in Part VI). See
instructions. All other Type III non-functionally integrated supporting organization	zations r	nust complete Sectio	ns A through E.
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionall	y integra	ited Type III supporting	g organization (see
instructions).	-		,

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019 Page **7**

Part	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Secti	on D - Distributions			Current Year				
1	Amounts paid to supported organizations to accomplish ex							
2	Amounts paid to perform activity that directly furthers exer							
	organizations, in excess of income from activity							
3	Administrative expenses paid to accomplish exempt purpo	zations						
4	Amounts paid to acquire exempt-use assets							
5	Qualified set-aside amounts (prior IRS approval required)							
6	Other distributions (describe in Part VI). See instructions.							
7	Total annual distributions. Add lines 1 through 6.							
8	Distributions to attentive supported organizations to which	the organization is resp	onsive					
	(provide details in Part VI). See instructions.							
9	Distributable amount for 2019 from Section C, line 6							
10	Line 8 amount divided by line 9 amount							
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019				
1	Distributable amount for 2019 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2019							
	(reasonable cause required - explain in Part VI). See							
	instructions.							
3	Excess distributions carryover, if any, to 2019							
а	From 2014							
b	From 2015							
С	From 2016							
d	From 2017							
е	From 2018							
f	Total of lines 3a through e							
g	Applied to underdistributions of prior years							
h	Applied to 2019 distributable amount							
i	Carryover from 2014 not applied (see instructions)							
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.							
4	Distributions for 2019 from							
	Section D, line 7: \$							
а	Applied to underdistributions of prior years							
b	Applied to 2019 distributable amount							
_с	Remainder. Subtract lines 4a and 4b from 4.							
5	Remaining underdistributions for years prior to 2019, if							
	any. Subtract lines 3g and 4a from line 2. For result							
	greater than zero, explain in Part VI. See instructions.							
6	Remaining underdistributions for 2019. Subtract lines 3h							
	and 4b from line 1. For result greater than zero, explain in							
	Part VI. See instructions.							
7	Excess distributions carryover to 2020. Add lines 3j							
_	and 4c.							
8	Breakdown of line 7:							
a	Excess from 2015							
b	Excess from 2016							
С	Excess from 2017							
d	Excess from 2018							
е	Excess from 2019							

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019 Page **8**

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II - OTHER INCOME						
DESCRIPTION	2015	2016	2017	2018	2019	TOTAL
UBI REFUND AND SETTLEMENT				3,000.	225,000.	228,000.
TOTALS				3,000.	225,000.	228,000.

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury

Internal Revenue Service

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

Schedule of Contributors

OMB No. 1545-0047

2019

Employer identification number Name of the organization JUSTLEADERSHIPUSA, INC. 90-1019268 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** [X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)
Name of organization JUSTLEADERSHIPUSA, INC.

Employer identification number 90-1019268

(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
1		\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
4		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
5		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
6		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)
Name of organization JUSTLEADERSHIPUSA, INC.

Employer identification number 90-1019268

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
7		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
8		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
9		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
10		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			

Name of organization JUSTLEADERSHIPUSA, INC.

Employer identification number 90-1019268

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2019) Name of organization JUSTLEADERSHIPUSA, INC. **Employer identification number** 90-1019268 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

	e organization answered "Yes," (see separate instructions), then	on Form 990, Part IV, line 5 (Proxy	Tax) (see separate in	istructions) or Form 990-b	EZ, Part V, line 35c (Prox
•	Section 501(c)(4), (5), or (6) orga	anizations: Complete Part III.			
Name	e of organization			Employer ide	ntification number
JUS	TLEADERSHIPUSA, INC.			90-1019	
Par	t I-A Complete if the o	organization is exempt under	section 501(c) or i	s a section 527 organ	nization.
1	Provide a description of the	organization's direct and indirect p	oolitical campaign ac	ctivities in Part IV. (see in	structions for
	definition of "political campa	ign activities")			
2	Political campaign activity ex	xpenditures (see instructions)		▶\$	
3	Volunteer hours for political	campaign activities (see instruction	ns)		
Par	-	organization is exempt under s			
1		cise tax incurred by the organizatio			
2	Enter the amount of any exc	cise tax incurred by organization m	anagers under section	on 4955	
3	If the organization incurred a	a section 4955 tax, did it file Form	4720 for this year?		Yes No
4a	Was a correction made?				Yes No
b	If "Yes," describe in Part IV.				
Par	t I-C Complete if the o	organization is exempt under	section 501(c), ex	cept section 501(c)(3).
1	Enter the amount directly ex	xpended by the filing organization	for section 527 exe	empt function	
	activities			▶\$	
2	Enter the amount of the filin	g organization's funds contributed	to other organization	ns for section	
	527 exempt function activities	es		▶\$	
3	Total exempt function expe	enditures. Add lines 1 and 2. Ent	er here and on For	m 1120-POL,	
	line 17b			▶\$	
4		e Form 1120-POL for this year?			
5		and employer identification numb			
		s. For each organization listed, en			
		ributions received that were prom nd or a political action committee (l			
		· · · · · · · · · · · · · · · · · · ·	· ·		
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly
				, , , , , , ,	delivered to a separate
					political organization. If
					none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

90-1019268

	(,			•			9		
Ρ		omplete if the org ection 501(h)).	janizati	on is exen	npt under sectior	n 501(c)(3) and	filed Form 5768 (ele	ction under		
A	Check ▶ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).									
В	Check ▶	if the filing organiz	ation ch	ecked box A	A and "limited contro	l" provisions app	ly.			
		Limits (The term "expendit		ying Expendence)	(a) Filing organization's totals	(b) Affiliated group totals		
1a Total lobbying expenditures to influence public opinion (grassroots lobbying)										
		nt on line 1e, column (a) or (b) is:	The lobbying	g nontaxable amount	is:				
	Not over \$5		, 0. (2) .0.		amount on line 1e.					
		000 but not over \$1,000	0.000		us 15% of the excess	over \$500.000.				
		0,000 but not over \$1,5			us 10% of the excess					
		0,000 but not over \$17,			ver \$1,500,000.					
	Over \$17,00	00,000								
_		nontaxable amount	(enter 25	5% of line 1f))					
	_	ne 1g from line 1a. If				_				
į	i Subtract lir	ne 1f from line 1c. If a	zero or le	ss, enter -0-						
		an amount other th					ion file Form 4720			
								Yes No		
	, ,				aging Period Under					
	(Som	ne organizations tha	t made a	section 50	1(h) election do no	t have to comple	ete all of the five colun	nns below.		
	·	-			te instructions for I	=				
			Lobk	ying Exper	nditures During 4-Ye	ear Averaging Pe	iod	_		
		ear (or fiscal year ginning in)	(a)	2016	(b) 2017	(c) 2018	(d) 2019	(e) Total		
2	a Lobbying no	ntaxable amount								
	b Lobbying ce (150% of lin	iling amount e 2a, column (e))								
_ (c Total lobbyir	ng expenditures								
_ (d Grassroots	nontaxable amount								
_	e Grassroots (150% of lin	ceiling amount e 2d, column (e))								
1	f Grassroots	lobbying expenditures								

Schedule C (Form 990 or 990-EZ) 2019

	dule C (Form 990 or 990-EZ) 2019	- (''				Page 3
Par	t II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	I file	d For	m 5768		
For	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed	(a)			(b)	
	cription of the lobbying activity.	Yes	No	А	mount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local					
•	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:					
а	Volunteers?	Х				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.	Х				
С	Media advertisements?		Х			
d	Mailings to members, legislators, or the public?		Х			
е	Publications, or published or broadcast statements?		Х			
f	Grants to other organizations for lobbying purposes?	Х				,425
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Х				,115
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Х				,164
i	Other activities?	Х				,270
j	Total. Add lines 1c through 1i				232	,974
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
1 2	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?				Yes	No
3	Did the organization agree to carry over lobbying and political campaign activity expenditures fro				3	
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), section 501				0 !-	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."	OR (E) Par	t III-A, III	1e 3, IS	
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou	unts (of			
	political expenses for which the section 527(f) tax was paid).					
а	Current year			2a		
b	Carryover from last year			2b		
С	Total			2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	es		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th	ne			
	excess does the organization agree to carryover to the reasonable estimate of nondeductible le	obbyir	ng			
_	and political expenditure next year?			4		
5	Taxable amount of lobbying and political expenditures (see instructions)			5		
	• • • • • • • • • • • • • • • • • • • •	d a.s.	ın lint	\. Dowt II /	\ lines (1 000
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate se instructions); and Part II-B, line 1. Also, complete this part for any additional information.	a grot	ıp iist); Part II- <i>F</i>	A, imes	i and
SCH	EDULE C, PART II-B, LINE 1A -1I					
RAI	SING AWARENESS ABOUT THE IMPACT OF BAIL REFORM AND DECARCERATING I	LOCAI				
JAI	LS AND ADVOCATING FOR LEGISLATIVE CHANGE ON THESE ISSUES.					

Schedule C (Form 990 or 990-EZ) 2019

Page 4

Part IV **Supplemental Information** (continued)

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

JUSTLEADERSHIPUSA, INC. 90-1019268 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) С Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: Revenue included on Form 990, Part VIII, line 1. ▶ \$

Schedule D (Form 990) 2019 Page 2

Pa	rt Organizations Maintain	ng Collecti	ons of	Art, Histo	rical Tre	asures	s, or	Other	Similar A	ssets (d	continued)	
3	Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its											
	collection items (check all that apply):											
а	Public exhibition			d	Loan	or excha	ange	prograi	m			
b	Scholarly research			е	Other							
С	Preservation for future gene	rations		_	_							
4			lections	s and expla	ain how t	they fur	ther	the or	ganization's	exemp	t purpose i	n Part
	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.											
5	During the year, did the organization solicit or receive donations of art, historical treasures, or other similar											
	assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No											
Pa	Part IV Escrow and Custodial Arrangements.											
	Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.											
1a	Is the organization an agent, truste	e, custodiar	or othe	er intermed	liary for c	ontribut	tions	or othe	r assets not			
	included on Form 990, Part X?				-					_	Yes	No
b	If "Yes," explain the arrangement i	n Part XIII ar	nd comi	plete the fo	lowing tak	ole:						
	, ,			•	J					Amount		
С	Beginning balance						1c					
d	Additions during the year											
е	Distributions during the year											
f	Ending balance						1f					
2a	Did the organization include an am							stodial	account lial	oility?	Yes	No
	If "Yes," explain the arrangement i											
	rt V Endowment Funds.											
	Complete if the organiza	ation answe	red "Ye	es" on For	m 990, F	Part IV.	line	10.				
	, ,	(a) Current		(b) Prio		(c) Tw			(d) Three ye	ears back	(e) Four yea	rs back
10	Beginning of year balance	. ,		. ,					,,,,,,		.,,,,	
1a h	Contributions											
b												-
С	Net investment earnings, gains,											
ال.	and losses											
d	Grants or scholarships											
е	Other expenditures for facilities											
	and programs											
	Administrative expenses											
g	End of year balance				/I': 4		<i>(</i>))					
2 a	Provide the estimated percentage Board designated or quasi-endown				e (line 1g,	column	ı (a))	neid as	:			
	Permanent endowment >	%		_′0								
	Term endowment ▶	⁷⁰										
C	The percentages on lines 2a, 2b, a		l equal	100%								
32	Are there endowment funds not in				tion that	are hel	d and	d admir	nistared for	tha		
Ja	organization by:	the possess	1011 01 11	ne organiza	mon mat	are ner	u and	adiiii	iistered for	uic	Ye	s No
	(i) Unrelated organizations										3a(i)	+
	(ii) Related organizations										3a(ii)	+
h	If "Yes" on line 3a(ii), are the relati										3b	+
_	Describe in Part XIII the intended	•		•							35	
4 Pa												
Га	rt VI Land, Buildings, and Equation Complete if the organization	ation answe	red "Y	es" on Fo	m 990, l	Part IV	, line	11a. S	See Form	990, Pa	rt X, line 1	0.
	Description of property) Cost or	r other basis	(b) Cost	or other ba		(c) Acc	cumulated		l) Book value	
4.0	Land		(inves	stment)	(0	ther)		depr	eciation			
1a	Land						-					
b	Buildings					37,81	14		5,365.		2.0	,449.
C	Leasehold improvements				1		_					
d	Equipment					10,40			32,405.		/8	,003.
e Tata	Other			m 000 Dr	V actions	n (D) !'	10	۰ ۱			110	150
ı ota	I. Add lines 1a through 1e. (Column	ı (a) must eq	uaı ⊢ori	ııı 990, Part	л, coiumi	rı (B), III	ie 10	C.)	▶		TT0	,452.

Page 3 Schedule D (Form 990) 2019

Part VII	Investments - Other Securities.	"Yes" on Form 990), Part IV, line 11b. See Form 990, Part X, line 12)
	(a) Description of security or category	(b) Book value	(c) Method of valuation:	
	(including name of security)		Cost or end-of-year market value	
	al derivatives			
	held equity interests			
(3) Other_ (A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				-
(H)				
Total. (Column	n (b) must equal Form 990, Part X, col. (B) line 12.) 🔒 🕨			
Part VIII	Investments - Program Related.			
	Complete if the organization answered	"Yes" on Form 990), Part IV, line 11c. See Form 990, Part X, line 13	; .
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
<u>(7)</u>				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. Complete if the organization answered	"Yes" on Form 990), Part IV, line 11d. See Form 990, Part X, line 15	5 .
	(a) De	scription	(b) Book value	е
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	umn (b) must equal Form 990, Part X, col. (B) li	ino 15)		
Part X	Other Liabilities.			
	line 25.			
1. (1) Feder	ral income taxes	tion of liability	(b) Book value	<u>e</u>
	RRED RENT OBLIGATION		19,	194
(3)	KKED KENI OBLIGATION		10,1	
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	nn (b) must equal Form 990, Part X, col. (B) line 25.)		1 9,	194
			the organization's financial statements that reports the	

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

JSA
9E1270 1.000
8344SC L161 11/12/2021 12:23:58 PM V 19-8.5F

Schedule D (Form

Schedule D (Form 990) 2019 Page 4

	(CD) (1 0111 030) 2013		r age -r
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	3,595,867.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12: Not unrealized gains (lasses) on investments.		
a b	Net unrealized gains (losses) on investments		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		050 544
е	Add lines 2a through 2d	2e 3	259,544. 3,336,323.
3 4	Subtract line 2e from line 1	3	3,330,323.
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
с 5	Add lines 4a and 4b	4c 5	3,336,323.
Part			3733073231
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	6,142,248.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities 245, 424.		
a b	Donated services and use of facilities	-	
C	Other losses		
d	Other (Describe in Part XIII.)	-	245 424
е	Add lines 2a through 2d	2e 3	245,424. 5,896,824.
3 4	Subtract line 2e from line 1		3,050,021.
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)	-	
с 5	Add lines 4a and 4b	4c 5	5,896,824.
	XIII Supplemental Information.	<u> </u>	
Provid	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	Part V,	line 4; Part X, line
	PAGE 5	iation.	
	- TAGE J		

Part XIII Supplemental Information (continued)

SCHEDULE D, PART X, LINE 2

JLUSA IS SUBJECT TO THE PROVISIONS OF THE FINANCIAL ACCOUNTING STANDARDS BOARD'S (THE "FASB") ACCOUNTING STANDARDS CODIFICATION ("ASC") TOPIC 740, INCOME TAXES, AS IT RELATES TO ACCOUNTING AND REPORTING FOR UNCERTAINTY IN INCOME TAXES. BECAUSE OF JLUSA'S GENERAL TAX-EXEMPT STATUS, MANAGEMENT BELIEVES ASC TOPIC 740 HAS NOT HAD, AND IS NOT EXPECTED TO HAVE, A MATERIAL IMPACT ON JLUSA'S FINANCIAL STATEMENTS.

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

lame of the organization					Employer identification	on number
JUSTLEADERSHIPUSA, INC.				\	90-1019268	
Part I Fundraising Activities. Comp	-			Yes" on Form 99	90, Part IV, line 1	7.
Form 990-EZ filers are not re	·					
1 Indicate whether the organization rais	sed funds through a		_			
a Mail solicitations	е			non-government g		
b Internet and email solicitations	f	Solid	itation of	government grants	S	
c Phone solicitations	g	Spec	cial fundra	ising events		
d In-person solicitations						
2a Did the organization have a written o	r oral agreement w	ith any ind	dividual (in	cluding officers, d	lirectors, trustees,	
or key employees listed in Form 990						Yes No
b If "Yes," list the 10 highest paid indi		(fundraise	rs) pursua	int to agreements	under which the	fundraiser is to be
compensated at least \$5,000 by the	organization.					
	I					Ι
(i) Name and address of individual			draiser have	(iv) Gross receipts	(v) Amount paid to (or retained by)	(vi) Amount paid to
or entity (fundraiser)	(ii) Activity		r control of outions?	from activity	fundraiser listed in	(or retained by) organization
		Yes	No		col. (i)	
1		162	NO			
•						
2						
·-						
3						
4						
5						
6						
7						
8						
9						
40						
10						
- Cotal						
Total 3 List all states in which the organiza			to colicit	contributions or	has been notified	it is exempt from
registration or licensing.	tion is registered of	n ilcerisec	i to solicit	CONTINUATIONS OF	nas been notined	it is exempt nom
. og.ou allon or noonomg.						

Page 2

Pa	rt I	Fundraising Events. Completed more than \$15,000 of fundrate events with gross receipts great the second sec	aising event contribut					
		<u> </u>	(a) Event #1 ANNUAL GALA	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through		
Φ			(event type)	(event type)	(total number)	col. (c))		
Revenue	1	Gross receipts	52,418.			52,418		
<u>~</u>	2	Less: Contributions Gross income (line 1 minus	19,662.			19,662		
_	_	line 2)	32,756.			32,756		
	4	Cash prizes						
S	5	Noncash prizes						
ense	6	Rent/facility costs						
Direct Expenses	7	Food and beverages	32,756.			32,756		
Dire		Entertainment						
		Other direct expenses						
	10 11	Direct expense summary. Add lin Net income summary. Subtract li	es 4 through 9 in colu	mn (d)		32,756		
Pa			anization answered "			reported more than		
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))		
Re	1	Gross revenue						
ses		Cash prizes						
Expenses	3	Noncash prizes						
Direct E	4	Rent/facility costs						
_	5	Other direct expenses	Yes %	Yes %	Yes %			
	6 Volunteer labor No No No No							
	7	Direct expense summary. Add lin	es 2 through 5 in colu	mn (d)	▶			
	8	Net gaming income summary. Su	ubtract line 7 from line	1, column (d)	<u></u> ▶			
9 8		Enter the state(s) in which the org. Is the organization licensed to con If "No," explain:		in each of these state		Yes No		
10 a		Were any of the organization's gaming If "Yes," explain:				Yes No		

JUSTLEADERSHIPUSA, INC.

Sched	dule G (Form 990 or 990-EZ) 2019		Page 3
11	Does the organization conduct gaming activities with nonmembers?	es_	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity	_	
	formed to administer charitable gaming?	es _	No
13	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility		%
b	,		<u>%</u>
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name ▶		
	Address ▶		
15 a	Does the organization have a contract with a third party from whom the organization receives gaming	_	
		es _	No
b	· · · · · · · · · · · · · · · · · · ·		
	amount of gaming revenue retained by the third party ▶ \$		
С	If "Yes," enter name and address of the third party:		
	Name ▶		
	Address ▶		
16	Gaming manager information:		
	Name ▶		
	Gaming manager compensation ▶\$		
	Description of services provided ▶		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
а			
		es [No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations	_	
	or spent in the organization's own exempt activities during the tax year ▶ \$		
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), a Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional informatio (see instructions).		

Schedule G (Form 990 or 990-EZ) 2019

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2019

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Schedule I (Form 990) (2019)

Employer identification number

JUSTLEADERSHIPUSA, INC.						90-101926	58
Part I General Information on Grants and	d Assistanc	е				'	
 Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's process 	ts or assistand	e?					X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the		•					es" on Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) BREAKING BARRIERS MENTORING							
P.O. BOX 259173 MADISON, WI 53725	35-2489606	501(C)(3)	17,500.		FMV		ADVOCACY NATIONAL -
(2) ESTHER, INC.							
P.O. BOX 784 NEENAH, WI 54957	20-1644135	501(C)(3)	11,000.		FMV		ADVOCACY LOCAL
(3) LATINO JUSTICE							
475 RIVERSIDE DRIVE, STE 1901	12-2722664	501(C)(3)	36,250.		FMV		CLOSERIKERS GRANT
(4) VOCAL-NY, INC.							
80A FOURTH AVENEUE BROOKYN, NY 11217	13-4094385	501(C)(3)	55,556.		FMV		ADVOCACY LOCAL, LEAD
(5) PHILADELPHIA STUDENT UNION							
501 SOUTH 52ND STREET COI	23-2815998	501(C)(3)	30,000.		FMV		BASE BUILDING & MOB
(6) COLLEGE AND COMMUNITY FELLOWSHIP							
475 RIVERSIDE DRIVE NEW YORK, NY 10115	31-1720017	501(C)(3)	15,000.		FMV		INCARCERATION CAMPA
(7) DETROIT JUSTICE CENTER							
1420 WASHINGTON BLVD #220 DETROIT, MI 48226	82-2295339	501(C)(3)	6,000.		FMV		BASE BUILDING & MOB
(8) DIRECT ACTION FOR RIGHTS AND EQUITY							
340 LOCKWOOD STREET PROVIDENCE, RI 02907	05-0422763	501(C)(3)	25,000.		FMV		ORGANIZING, COMMUNIT
(9) LOOKING FORWARD COMMUNITY ENGAGEMENT PARTNE							
1422 EAST OXFORD STREET	20-1644135	501(C)(3)	11,000.		FMV		ORGANIZING, COMMUNIT
10) MICHIGAN COUNCIL ON CRIME AND DELINQUENCY							
1679 BROADWAY STREET ANN ARBOR, MI 48105	38-2108273	501(C)(3)	20,000.		FMV		ORGANIZING, COMMUNIT
11) REENTRY CAMPUS							
1 EMPIRE STREET PROVIDENCE, RI 02903	82-2962618	501(C)(3)	30,000.		FMV		ORGANIZING, COMMUNIT
12) RISE UP KINGSTON							
140 TREMPER AVENUE KINGSTON, NY 12401	83-2888109	501(C)(4)	10,000.		FMV		ORGANIZING, COMMUNIT

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047
2019

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Schedule I (Form 990) (2019)

Name of the organization						Employer identificat	ion number
JUSTLEADERSHIPUSA, INC.	JUSTLEADERSHIPUSA, INC.						
Part I General Information on Grants an	d Assistanc	е					
 Does the organization maintain records to s the selection criteria used to award the grant Describe in Part IV the organization's process 	ts or assistand	e?					X Yes No
Part II Grants and Other Assistance to D	omestic Or	ganizations a	nd Domestic Gov	/ernments. Cor	nplete if the organiz	ation answered "\	es" on Form 990,
Part IV, line 21, for any recipient t	hat received	more than \$5	,000. Part II can I	be duplicated if	additional space is n	eeded.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) URBAN AFFAIRS COALITION							
1207 CHESTNUT STREET PHILADELPHIA, PA 19107	23-7046393	501(C)(3)	10,000.		FMV		ORGANIZING, COMMUNIT
(2) VOTERS ORGANIZED TO EDUCATE							
2022 ST BERNARD AVE SUITE #3	27-1370327	501(C)(4)	250,000.		FMV		ORGANIZING, COMMUNIT
(3) NEW YORK COMMUNITIES FOR CHANGE							
470 VANDERBUILT AVE, 9TH FL	27-1359103	501(C)(4)	76,944.		FMV		ADVOCACY, COMMUNITY
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)	_						
				<u> </u>			10
2 Enter total number of section 501(c)(3) and	•	•					12.
3 Enter total number of other organizations lis	ted in the line	1 table					3.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JUSTLEADERSHIPUSA, INC. 90-1019268

Schedule I (Form 990) (2019)

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, LINE 2

JUSTLEADERSHIPUSA MAINTAINS CONTRACTS WITH PUBLIC CHARITIES AND CIVIC

LEAGUES. GRANT AGREEMENTS ARE SIGNED AND PROGRAM REPORTS ARE REVIEWED

PRIOR TO RELEASING ADDITIONAL FUNDS.

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

JUSTLEADERSHIPUSA, INC.

Employer identification number

90-1019268

Questions Regarding Compensation Part I Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Written employment contract Compensation committee Independent compensation consultant Compensation survey or study X Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment?...... Χ Х **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Х c Participate in, or receive payment from, an equity-based compensation arrangement?..... If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Χ 5a Х 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Χ 6a Χ 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed Χ 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe X 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

JUSTLEADERSHIPUSA, INC. 90-1019268

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
DEANNA HOSKINS	(i)	194,750.	0.	0.	6,008.	12,459.	213,217.	0.
1PRESIDENT AND CEO	(ii)	0.	0.	0.				
	(i)							
_ 2	(ii)							
	(i)							
3	(ii)							
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

JUSTLEADERSHIPUSA, INC. 90-1019268

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE L

Transactions With Interested Persons

(Form 990 or 990-EZ)

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service Employer identification number Name of the organization JUSTLEADERSHIPUSA, INC. 90-1019268 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified person and 1 (a) Name of disqualified person (c) Description of transaction organization Yes No (1) (2) (3)(4)(5) (6)Enter the amount of tax incurred by the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (i) Written (a) Name of interested person (f) Balance due (g) In default? (h) Approved (b) Relationship (c) Purpose of (d) Loan to or (e) Original with organization Ioan from the principal amount by board or agreement? organization? committee? ATTACHMENT 1 From Yes No Yes No No (1) (2) (3)(4) (5)(6)(7) (8)(9)(10)150,000. Total Part III **Grants or Assistance Benefiting Interested Persons.** Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance person and the organization (1)(2) (3)(4)(5)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2019

(6) (7) (8) (9)(10)

Schedule L (Form 990 or 990-EZ) 2019 Page 2

Business Transactions Involving Interested Persons. Part IV

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	naring of ization's nues?
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Schedule L (Form 990 or 990-EZ) 2019 Page 2

Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
(1)					
_(2)					
_(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

ATTACHMENT

SCHEDULE L, PART II

NAME GLEN E. MARTIN RELATIONSHIP WITH ORGANIZATION FORMER PRESIDENT PURPOSE OF LOAN RECOVERY OF FUNDS TO X FROM LOAN TO OR FROM THE ORG.? 225,000. ORIGINAL PRINCIPAL AMOUNT 150,000. BALANCE DUE IN DEFAULT? X NO YES APPROVED BY BOARD OR COMMITTEE X YES NO WRITTEN AGREEMENT? X YES NO

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 **Open to Public** Inspection

90-1019268

Department of the Treasury Internal Revenue Service

JUSTLEADERSHIPUSA,

Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Employer identification number

FORM 990, AMENDED RETURN, BOX B

INC.

EXPLANATION OF CHANGES WITHIN AMENDED TAX- JLUSA'S RETURN WAS ORIGINALLY FILED WITH THE MOST COMPLETE INFORMATION AVAILABLE AT THE TIME AND PRIOR TO THE PERFORMANCE OF AN AUDIT. IN ADDITION, JLUSA FILED AN AMENDED 2018 RETURN WHICH THEREBY AFFECTED THE OPENING BALANCES IN THE 2019 RETURN. THE CHANGES IN THE AMENDED RETURN REFLECT ADJUSTMENTS MADE DURING THE AUDIT AND OPENING BALANCE CHANGES AS A RESULT OF THE AMENDED 2018

BOX G - GROSS RECEIPTS

RETURN.

PART I, LINE 2,3,8, 10, 12, 13, 15, 16B, 17, 18, 19, 20, 21, 22

PART II, FIRM NAME AND EIN

PART III, EXPENSES AND GRANTS

PART IV - QUESTIONS 11E,11F, 12A, 26

PART VI - SECTION A 1A AND 1B

PART VI - SECTION B, LINE 11A

PART VII - SECTION A, TERM END DATE FOR INDIVIDUAL #10

PART VIII - LINES 1C, 1F, 1H, 3,7A, 7B,8A, 8B, 12

PART IX - LINES 7,8,9,10,11G, 12,13,16,17,19,23,25B&C

PART X COLUMNS A AND B

PART XI - LINES 1, 2, 3, 4,5,8,10

PART XII - LINES 2B, 2C

SCHEDULE A, PART II

SCHEDULE B, UPDATE TO DONOR #9

SCHEDULE C - COMPLETED PART II-B RATHER THAN PART II-A, ADDED NARRATIVE

TO PART IV

SCHEDULE D - PART VI AND PART X, LINES 1 & 2, PART XI, PART XII, AND PART

XIII ARE NOW COMPLETED BASED ON AUDITED FINANCIAL STATEMENTS

SCHEDULE G - PART II, LINES 1,2, 3, 7, AND 10

SCHEDULE I - PART II, UPDATED LIST OF GRANT RECIPIENTS AND LINES 2 & 3

ADDITION OF SCHEDULE L

SCHEDULE O - ADDITION OF NARRATIVES TO EXPLAIN REASON FOR AMENDMENT AND

UPDATE TO NARRATIVE ON PROCESS FOR REVIEWING THE FORM 990.

FORM 990, PART VI, SECTION B, LINE 11B

THE PRESIDENT AND THE FULL BOARD REVIEW THE FORM 990 PRIOR TO FILING WITH

THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C

AT THE FIRST MEETING OF EACH CALENDAR YEAR THE BOARD MEMBERS ARE REQUIRED

TO READ AND SIGN A NEW CONFLICT-OF-INTEREST POLICY. OFFICERS ARE REQUIRED

TO SIGN A CONFLICT-OF-INTEREST ANNUALLY.

FORM 990, PART VI, SECTION B, LINE 15A

THE PRESIDENT'S COMPENSATION PACKAGE WAS REVIEWED BY THE BOARD, USING

RELEVANT COMPENSATION SURVEY DATA FROM SIMILAR SIZED NON-PROFIT

ORGANIZATIONS TO DETERMINE THE APPROPRIATE COMPENSATION PACKAGE.

FORM PART VI, SECTION C, LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT-OF-INTEREST

POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

Name of the organization

JUSTLEADERSHIPUSA, INC.

Employer identification number

90-1019268

FORM 990, PART X, LINE 5

A FORMER OFFICER IS MAKING SCHEDULED PAYMENTS IN ACCORDANCE WITH A SIGNED

AGREEMENT.

ATTACHMENT 1

268,920.

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

TRAINING CONSULTING

DAVID K. MENSAH 200 BELMONT AVENUE, E #413 SEATTLE, WA 98102

ATTACHMENT 2

FORM 990, PART IX - OTHER FEES

DESCRIPTION	(A) TOTAL FEES	(B) PROGRAM SERVICE EXP.	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING EXPENSES
CONTRACT/CONSULTING SERVICES	620,059.	518,957.	97,414.	3,688.
TOTALS	620,059.	518,957.	97,414.	3,688.